



OEF Ground Equipment Reset Strategy Update

07 May 2013



Outline

- ☐ Endstate of Reset
- ☐ Key Roles
- ☐ Institutionalizing Reset
- ☐ Concept of Operations
- ☐ Surge Recovery
- ☐ Current Equipment Posture
- ☐ Potential Excess Defense Articles
- ☐ MRAP Distribution, Divestiture and End-State
- ☐ Takeaways



Retrograde and Reset

A Tested and Proven Strategy

**Institutionalized
Reset**

2010

- ❑ Captured lessons learned from OIF retrograde
- ❑ In-Stride reset with no operational pause
- ❑ Calculated estimated total reset liability: \$3.2B

**Proven in
Execution**

2012

- ❑ Reset Playbook is backbone of the strategy
- ❑ Completed post-surge recovery: 60% of equipment returned to CONUS or divested
- ❑ Leveraging internal & external agencies a key to success

**Postured for
Final
Drawdown**

2013

- ❑ Retrograde plan exists for every equipment item
- ❑ ~\$1.7B equipment inventory remains in-theater

2014

- ❑ Improved equipment accountability, visibility and expeditionary stewardship

Bottom Line: We know what we have and where it is going

Many considerations....but ONE focus

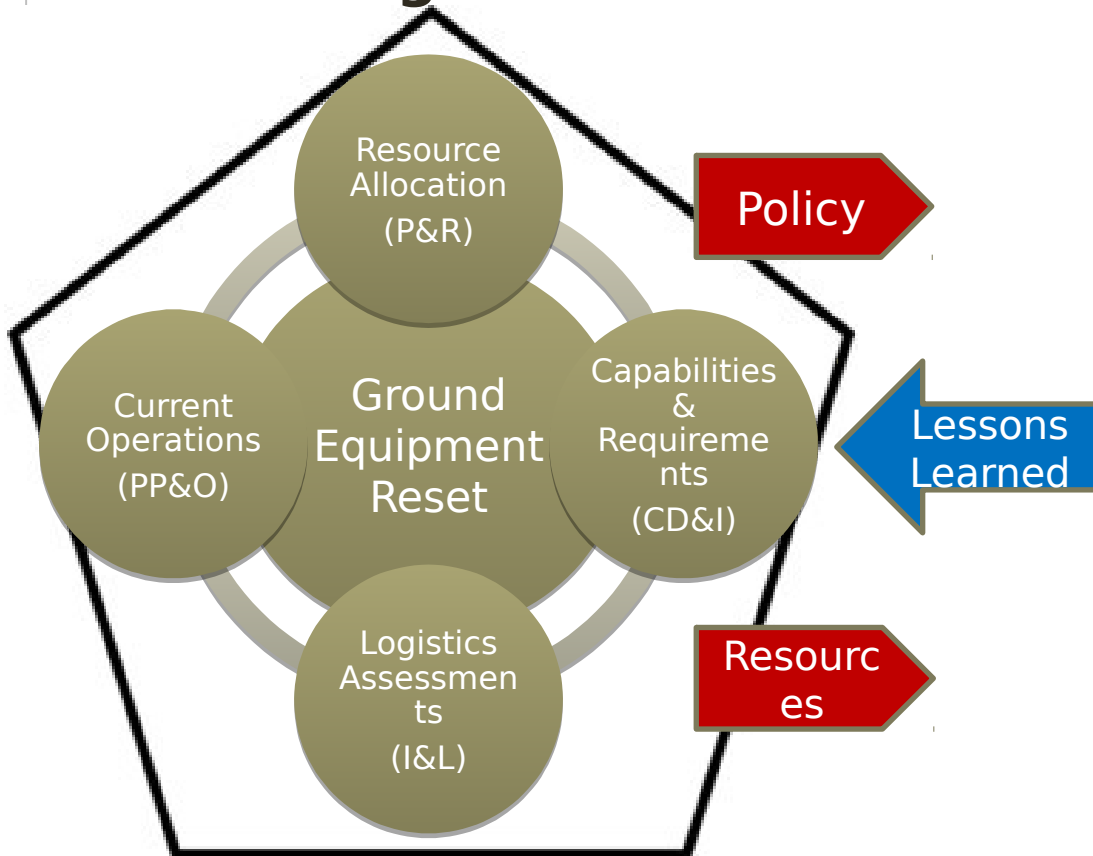


dstate - support this Marine!



Strategic and Tactical Roles

Strategic Level



Operational & Tactical Levels

- ☐ **Redeployment and Retrograde execution (MARCENT)**
- ☒ **Reset Execution (Marine Corps Logistics Command)**
- ☐ **Field Level Maintenance (Operating Forces)**
- ☐ **Analytic Capability**
 - MARCENT Fusion Cell
 - Wpns System Mgmt Center
 - Reset Cell

Strategic level policy guides tactical level execution

continuous to inform
HOMC Policy and Guidance

Endstate	Roles	Reset Strategy	CONOPS	Surge Recovery	Reset Posture	Potential EDA	MRAP Status	Takeaways
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DEF Reset Strategy

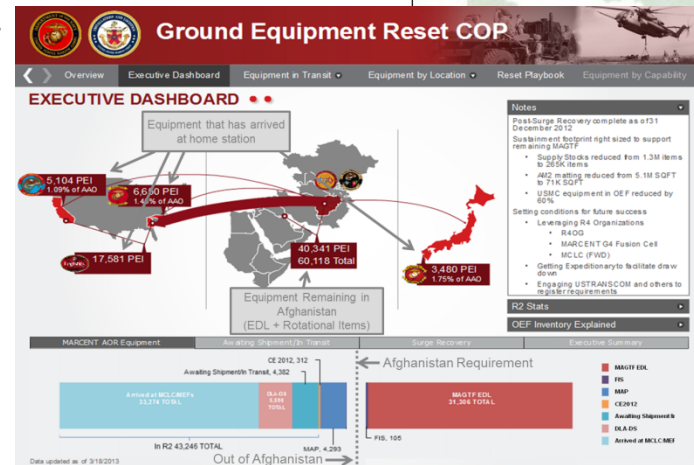
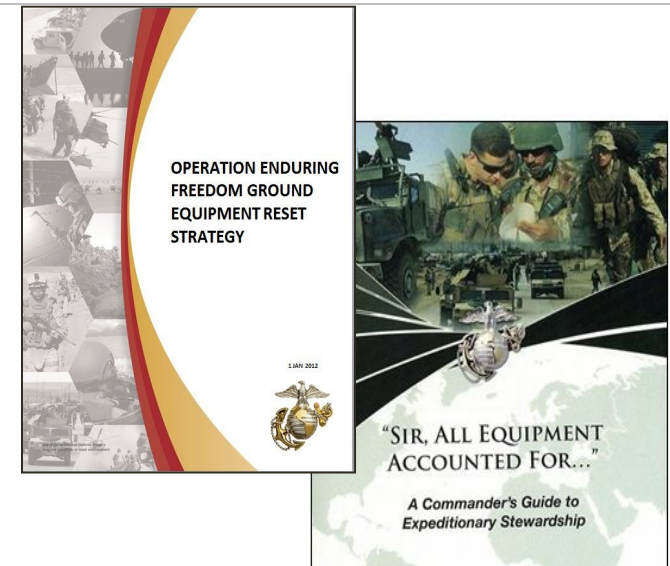
- Guides the planning and execution of logistics tasks needed to restore combat capability
- Clearly bridges strategic direction and tactical execution of reset
- Reset Playbook is the backbone of the strategy; it informs commanders on how equipment will move from OEF to be reset and redistributed

Capitalizing on Lessons Learned from Iraq

- Expeditionary Stewardship to improve equipment accountability & total asset visibility
- Captured in March 2010 OIF Lessons Learned Symposium – Kick-off to OEF Reset
- Guidebook distributed Marine Corps wide

Reset Common Operating Picture (COP)

- Geo-strategic and tactical level equipment information view
- Report card on R2 progress from Afghanistan





Reset Playbook

Backbone of the Strategy

D0025 DATA, RESET STRATEGY & R2 PLANNING CONSIDERATIONS

TAMCN = D0025: MINE RESISTANT AMBUSH PROTECTED (MRAP). CAT I

USMC HST Cougar



Representative Picture

TFSMS (DEC 2011) ☒ MARES ☐ MEE ☒ Top 50 TAMCN

REQUIREMENTS

OPERATING FORCES						MCLC				
I MEF	II MEF	III MEF	SOC	RES	SE	WRMR	DMFA	MPF	MCPPN	
68	69	48	0	9	120	179	24	66	22	
79	80	45	0	9	120	179	24	66	22	
26	26	17	0	0	90	0	20	0	0	
-42	-43	-31	0	-9	-30	-179	-4	-66	-22	

Influences R2 Distribution

Reset Strategy & Plan (Product Group:)

NSN	O/H	Procure	Depot	Field	No Reset	Disposal	Obsolete?	ELMP?	Warranty?	SOW?	UUNS?	Forecasted Categories		
												CAT I	CAT II	CAT III
2355015322174	1	0%	0%	0%	0%	100%	Yes	Yes	No	No	Yes	0	0	1
2355015525565	66	0%	100%	0%	0%	0%	No	Yes	No	No	Yes	0	66	0
2355015798929	35	0%	100%	0%	0%	0%	No	Yes	No	No	Yes	0	35	0
2355015812392	711	0%	100%	0%	0%	0%	No	Yes	No	No	Yes	0	711	0

MRAPs or HEVs are considered obsolete. They should be sent to MCLC for further disposition. Follow normal procedures for exterior washdown of Tactical Wheeled Vehicles. Antenna(s) should be removed prior to power-washing. Interior of vehicle contains sensitive electronics which water can damage. The Forecasted Reset Strategy For the product group shown below is TAMCN specific. There are, however, multiple distribution forecasts for this TAMCN based on the NSN. If distribution differs from below it is because MCLC and the forecast for the applicable NSN.

R2 Distribution Plan

Equipment Assessment Information

Mission Capable	then	MCLC
Mission Capable MEF	then	MCLC
Mission Capable	then	MCLC
Condemned	then	DRMO

Forecasted Reset Strategy for Distribution

ASSESSMENT REQUIRED - Send to MCLC (FWD)	MCLC (FWD) FFT MCLC	MEFS	UNIT DRMO via DLA-DS	FMS CANDIDATES
100%	0%	0%	0%	0%

Lift Criteria

CAT I:	A or B
CAT II:	A or B
CAT III:	

EMBARK TYPE	IND SQFT	IND CUFT	IND STON
SQFT	174	0	16

Transportation Information

Redeployment Lift Criteria - CAT I:

A: Critical/Sensitive; M/S - AK or AC
B: Sensitive - MultiModal; M/S - AD to SE
C: Critical Non-Sensitive; M/S - AD to SC

Retrograde Lift Criteria - CAT II:

B: Sensitive - MultiModal; M/S - AD to SE
C: Critical Non-Sensitive; M/S - AD to SC
D: Non-Sensitive; M/S - M/S LD to SC or D2D

<input checked="" type="checkbox"/> Sensitive	<input checked="" type="checkbox"/> CCI
<input checked="" type="checkbox"/> Multi-Modal	
<input checked="" type="checkbox"/> Associated TAMCNs (See Appendix)	
<input type="checkbox"/> Sensitive Associated TAMCNs (see Appendix)	

Equipment Requirements

- Operating Forces
- Strategic Programs

Equipment Strategies

- Retrograde Forecast
- Reset Categorization
- Strategic Inventory

Guidance

- Disposition Guidance
- Triage In-Theater
- ID Sensitive Cargo
- Embark

Common reference to inform commanders, facilitate planning and

conduct Reset

Endstate	Roles	Reset Strategy	CONOPS	Surge Recover	Reset Posture	Potential EDA	MRAP Status	Takeaways
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Concept of Operations

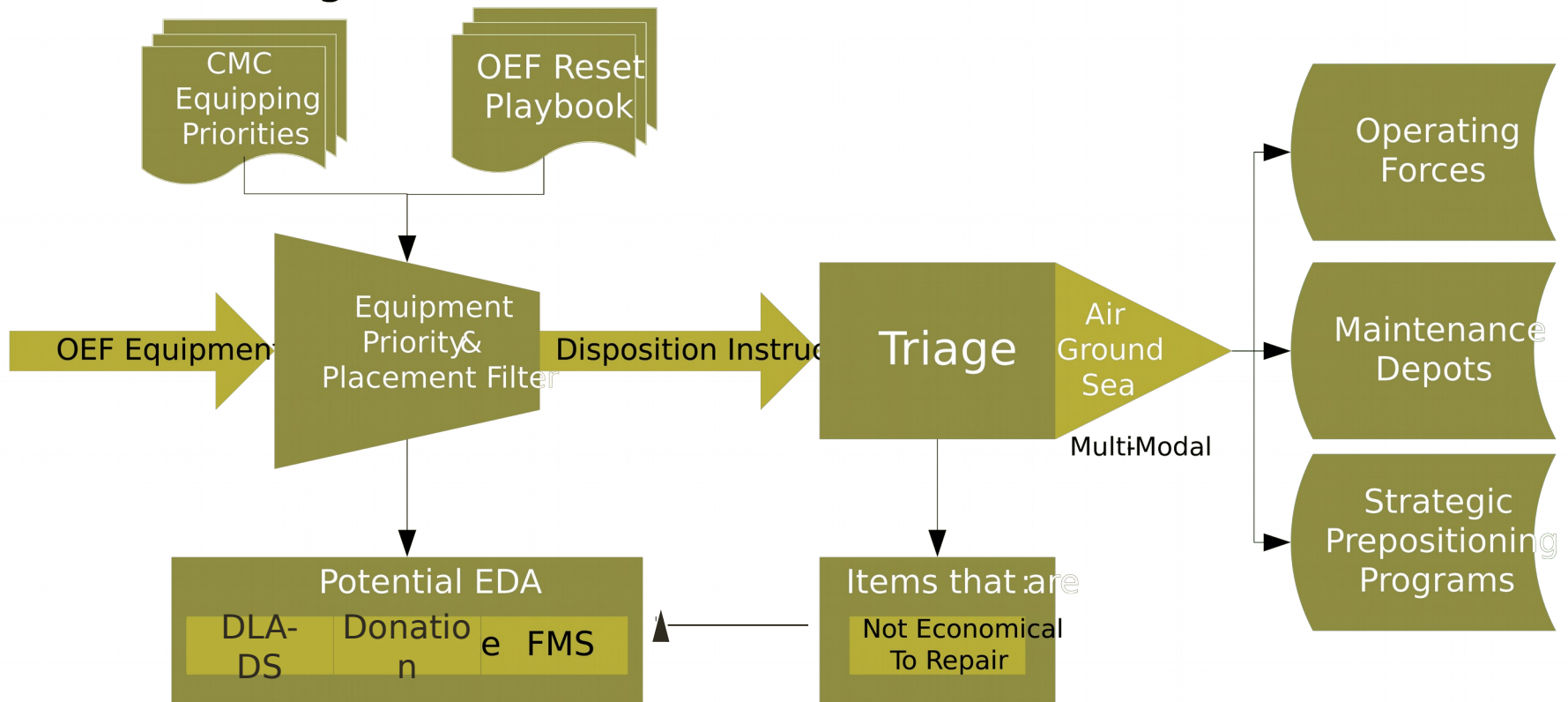
Retrograde and Reset

Swiftly repair and modernize equipment while disposing of excess and obsolete items

Strategic Direction

Execution

Readiness





Surge Recovery

Equipment Footprint Continues to Decrease

Camp Leatherneck SMU



16 Oct

8 Feb

2011

- Containers: 971
- Items O/H: 1,297,862
- Value: \$115,000,000

2013

- Containers: 256
- Items O/H: 288,626
- Value: \$36,000,000

- ❑ Footprint (as measured by inventory value) has decreased 70% in last 16 months
- ❑ 60% of OEF equipment has returned to CONUS
- ❑ All remaining OEF equipment has been identified for redeployment based on maintenance or divestment strategy
- ❑ Lift requirements id remaining equipme



**Surge Recovery
Complete
December 2012**

**OEF Gear
Arriving at
USMC Depot**



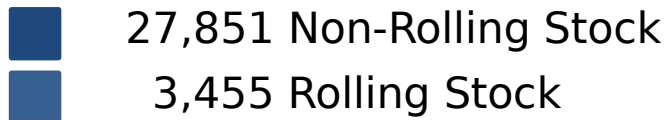


Current Equipment Posture

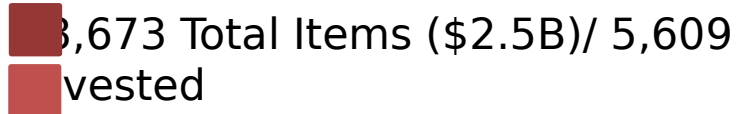
31,306 Total Items Remain in Afghanistan Valued at \$1.7B

- Remaining in Afghanistan

31,306 Total Items (\$1.7B)

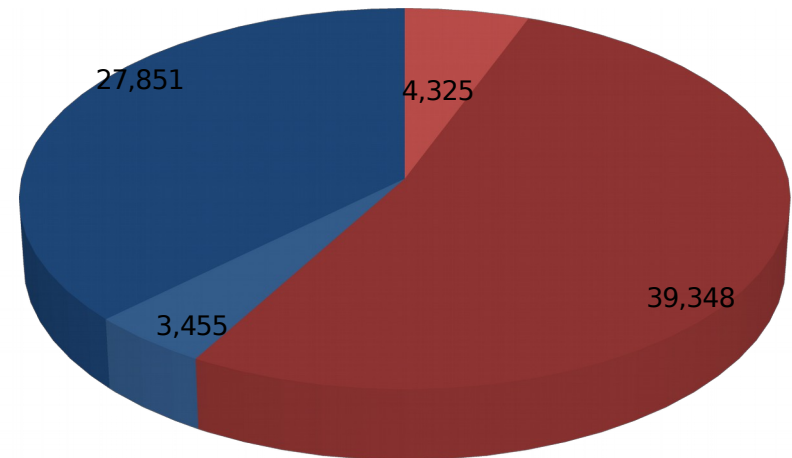


- Retrograded/Divested (Since Dec 2011)



39,348 Non-Rolling Stock

4,325 Rolling Stock



As of 29 March 2013



Potential Excess Defense Articles (EDA)

Marine Corps finalizing EDA - to DSCA April 2013

Nomenclature	Standard Unit Price	On Hand Quantity at OEF MAGTF	On Hand Quantity at MCLC (Fwd)	Quantity Available for Divesture
Cougar Cat II A2	\$746,921	1	1	1
MINE RESISTANT VEHI CAT I A1 W/ISS	\$705,421	46	2	2
Cougar Cat II Surge	\$680,000	168	12	12
Cougar Cat II A1 W/ISS	\$432,955	28	2	2
Cougar Cat II JERRYV - EOD	\$300,000	1	2	2
TRUCK, ARMORED, DUMP, W/O WINCH, NON-REDUCIBLE	\$190,000	6	1	1
TANK, FUEL, PORTABLE	\$85,514	4	7	7
MINE ROLLER SYSTEM	\$45,000	344	0	68
MINE ROLLER SYSTEM	\$23,915	16	0	7
BLUE FORCE TRACKING	\$16,000	20	0	1
Trailer, Light Tactical Cargo, 1 1/2 Ton M1102	\$7,925	5	4	7
REFRIGERATOR, PREF AB	\$6,387	4	1	1
METAL DETECTOR	\$3,600	689	37	37

This Table is a Representative Sample of:

- Known equipment excesses in-theater
- Cost to purchase new
- Quantity of equipment available as potential EDA

If the cost to transport and repair item of equipment is greater than purchasing a replacement, it is considered not economical to repair and will not be retrograded

As of 29 March 2013

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MRAP Distribution & Disposition

Marine Corps Will Retain 1,231 of Total 4,054 MRAPS (MROC DM 24-2013)

Barstow = 653
248 - Requirement
4 - Transfer
91 - Spares
310 - Divest

CPCA = 82
30 - Requirement
17 - Transfer
35 - Divest

29 Palms = 108
0 - Requirement
9 - Transfer
99 - Divest

Other CONUS = 455
5 - Requirement
1 - Spare
1 - Transfer
87 - Combat Loss
361 - Divest

CLNC = 103
38 - Requirement
28 - Transfer
1 - Spare
36 - Divest

Albany = 450
196 - Requirement
3 - Spares
251 - Divest

In Transit = 641
198 - Requirement
27 - Transfer
18 - Spares
398 - Divest

Afghan = 1,100
145 - Requirement
219 - Transfer
1 - Spare
1 - Combat Loss
734 - Divest

Kuwait = 387
344 - Requirement
1 - Transfer
42 - Divest

OKI/HI = 75
27 - Requirement
3 - Transfer
2 - Spares
43 - Divest

Total MRAPs Acquired 4,054		Enduring Requirement 1,231	
• Enduring Requirement	1,231	• Long Term Storage	463
• Transfer to Navy/Air Force	309	• Short Term Storage	610
• Spares	117	• Operating Forces	123
• Combat Losses	88	• Supporting Establishment	35
• Divest from Inventory	2,309		

As of 22 Apr 2013



MRAP Divestiture (By Location)

Marine Corps MRAP Divestment Plan

Description	Afghanistan	Kuwait	Pacific	CONUS	In-Transit	Total
CAT I A1 TOW	10	16	0	30	8	64
CAT I Cougar	556	238	18	607	163	1,582
CAT II A2 AMB	3	4	0	9	3	19
CAT II Cougar	331	12	31	240	0	614
CAT III Buffalo	15	1	5	56	0	77
MATV	230	230	22	1,112	0	1,594
MRV	15	0	0	0	0	15
Grand Total	1,160	501	76	2,054	174	3,965*
Divest	872	102	32	1,379	96	2,481

* Does not include 85 vehicles as combat losses

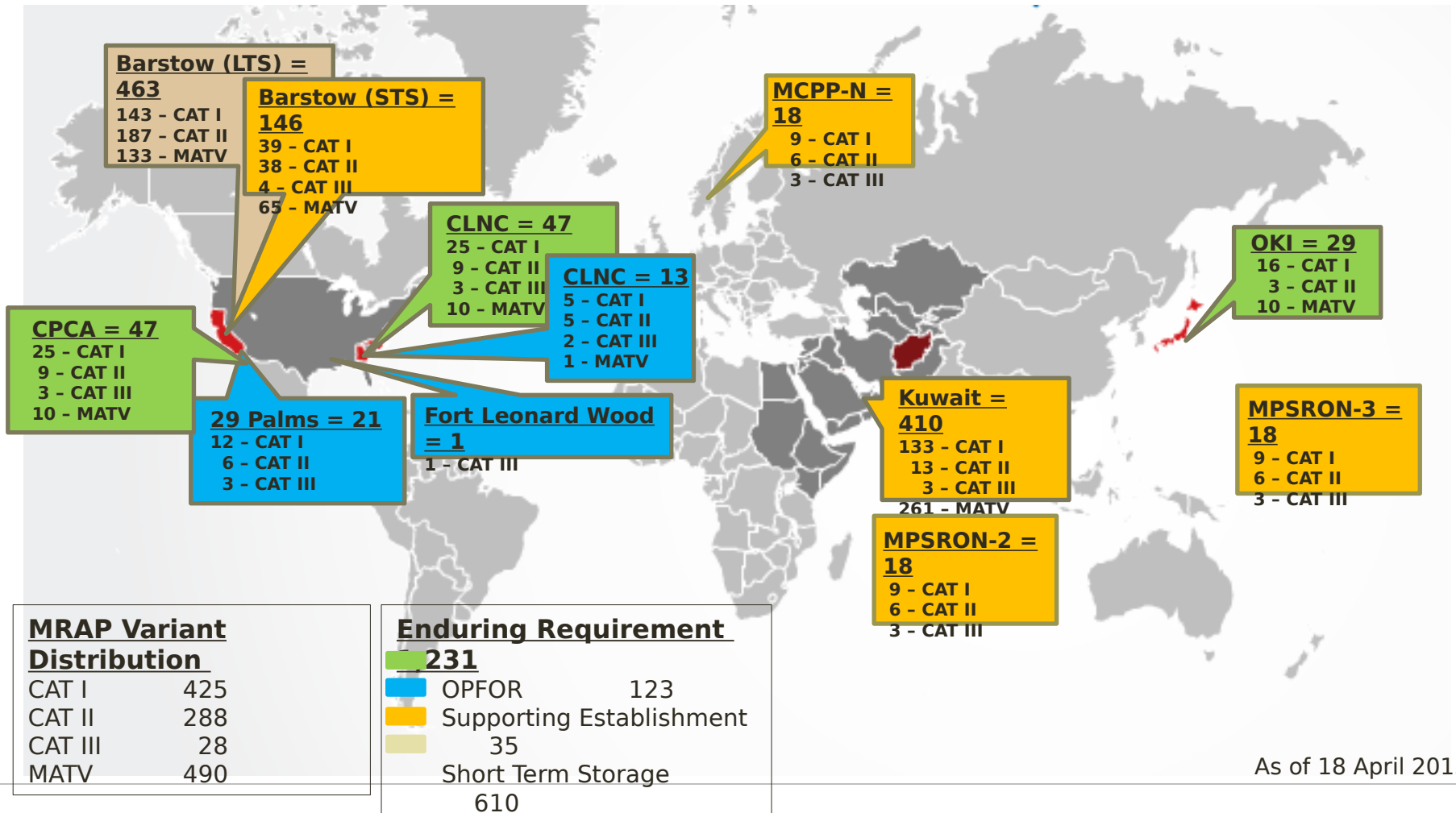
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MRAP Disposition - End State

MRAP Enduring Requirement = 1,231





Takeaways

❑ Leveraging Successes of Post-Surge Recovery

- We know what we have and where it's going
- Harvesting lessons learned
- Leveraging USMC and Joint organizations contributing to our success

❑ Inventory Management driven by a solid Reset Strategy

- Fully integrated with internal and external organizations
- Operationally driven from concept to execution
- 60% of equipment has returned to CONUS

❑ Well Positioned for Future Drawdown

- Footprint is right sized to the force and decreasing
- Every item has an enterprise level strategy: identified lift requirements
- High degree of fidelity in USMC EDA; Process to Gift/FMC is work

**Bottom Line: A Tested and Proven Strategy Based on
Accurate Accountability,
In-Transit Visibility and Expeditionary Stewardship**



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